

ANNUAL REPORT
AND
FINANCIAL STATEMENTS

31 December 2019

**Quilter Financial Services Limited (formerly Intrinsic
Financial Planning Limited)**

Registered in England and Wales No. 05506637

CONTENTS

Company information	1
Strategic report	2
Directors' report	6
Statement of directors' responsibilities in respect of the strategic report and the financial statements	8
Independent auditor's report to the members of Quilter Financial Services Limited (formerly Intrinsic Financial Planning Limited)	9
Statement of profit or loss and other comprehensive income	11
Statement of changes in equity	12
Statement of financial position	13
Statement of cash flows	14
Notes to the financial statements	15

Quilter Financial Services Limited (formerly Intrinsic Financial Planning Limited)

COMPANY INFORMATION

Directors

S C Gazard
M Dean

Secretary

Quilter CoSec Services Limited

Auditors

KPMG LLP
66 Queen Square
Bristol
BS1 4BE

Registered office

Wiltshire Court
Farnsby Street
Swindon
SN1 5AH

STRATEGIC REPORT

The directors present their strategic report for the year ended 31 December 2019.

REVIEW OF THE BUSINESS AND PRINCIPAL ACTIVITY

The principal activity of Quilter Financial Services Limited (formerly Intrinsic Financial Planning Limited) ('the Company') is to provide financial planning advice and related services through a network of intermediaries. The Company is incorporated and domiciled in England and Wales.

The Company is part of the Quilter plc Group. Quilter plc's ordinary shares are listed on the London and Johannesburg Stock Exchanges. The Company forms part of the Quilter Financial Planning division within the Quilter plc Group. Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited) is the immediate parent company, providing strategic and governance oversight. The Company forms part of the Advice and Wealth Management segment.

QUILTER PLC STRATEGY

Quilter aims to be the leading UK and cross-border full service wealth manager, providing advice-led investment solutions and investment platforms, focusing on delivering good customer outcomes. The breadth of the Group's model helps to generate prosperity for customers by providing the services to develop suitable financial plans, manage customers' investments in risk-based solutions and by helping customers access modern wealth wrappers via the Group's platforms. Quilter's purpose and strategy are underpinned by core beliefs, which include: the belief in the value of trusted face-to-face advice, that better choice for customers does not mean more choice, and modern, simple and transparent products should be easily accessible and good value. The directors believe that the Group's competitive advantage lies in its strong positions in attractive markets and its ability to offer high quality solutions across each element of the value chain at a competitive, transparent and unbundled price.

Management is confident in the Group's strategic path and growth prospects. Short term market, economic and political uncertainty may temper momentum in near term flows and the level of assets under administration, but the Group operates in a large and fragmented market that has good long-term growth potential.

QUILTER FINANCIAL SERVICES STRATEGY

Quilter Financial Services Limited (formerly Intrinsic Financial Planning Limited) forms part of the Quilter Financial Planning Group, a network of over 3,800 financial advisers, including 1,809 restricted financial planners, who deliver face to face financial advice tailored to meet specific needs of the customer. The strategic aim of Quilter Financial Planning Group is to provide a market leading customer experience through controlled distribution and a focus upon the delivery of full financial planning on a face to face basis with our target market of mass affluent and affluent customers. The Group is committed to offering a controlled advice proposition that delivers excellent customer outcomes, with a structure which ensures strong leadership and a strategic focus for advisers and clients in different market segments. The Group operated a business model with two core operating channels, a National and a Network.

Quilter Financial Services Limited is aligned with the Network channel and the Company will continue to support its existing adviser population with a whole of market financial planning proposition.

STRATEGIC REPORT (continued)

KEY PERFORMANCE INDICATORS (KPIs)

Management evaluate the performance of the business using a number of measures. Key metrics for the Company were as follows:

	2019	2018
Adviser headcount number	1,131	1,117
	£'000's	£'000's
Gross profit	34,785	32,286
Gross profit as a % of revenue	18.8%	18.6%
Revenue	184,931	173,153
Operating profit	565	5,931
Net assets	20,972	20,522

The Company delivered continued year on year growth in 2019, with revenue increasing by 6.8% to £184.9m. A small increase in financial planner numbers was seen during 2019, which ended the year at 1,131 (2018: 1,117). Revenue growth is driven by a combination of higher average number of advisers and from improved productivity among existing advisers. Gross profit as a % of revenue has remained in line with prior years at 18.8% in 2019, with the Company maintaining an enhanced margin sales mix coupled with a positive blend of Appointed Representative firms ('AR firms') contributing. Gross profit has increased by 7.8% to £34.8m due to growth in business volumes and margin improvement.

The majority of the Company's operational cost base is variable and driven by production volumes. Administration costs increased by 29.8% in 2019 at £34.2m (2018: £26.4m), as a result of an update to the service company's allocation model to better reflect the service usage of its subsidiaries, based on the structure of the Group in 2019. During the year the Company recognised £3.1m of charges relating to a long-term incentive plan for advisers, compared to £2.3m charges in the prior year. Regulatory fees and Financial Services Compensation Scheme levy costs increased to £4.2m in 2019 (2018: £2.8m). As in previous years, the maintenance, hosting and licence fee costs were charged to the Company as an end user of these systems.

The withdrawal of the UK from the EU on 31 January 2020 continues to generate a level of uncertainty in the UK financial services sector. The effect of this uncertainty is the extent to which this translates into an impact upon advice income. The Company actively supports advisers in their communication with customers in order to mitigate the adverse impact of this uncertainty.

The Company's strategy is focused on customers domiciled in the UK and so there is limited direct impact on the Company from the UK's withdrawal from the European Union. The Company is part of a pan-Quilter project to manage the impacts on the business of this withdrawal. The Company is however exposed to additional risks, such as reducing investor confidence and adverse market reaction, as a result of the significant downturn in the markets due to coronavirus SARS-CoV-2 ("COVID-19"). As part of its capital adequacy planning the Company performs adverse scenario assessments to ensure it remains adequately capitalised to cover such scenarios. The Company will continue to benefit from ongoing capital support from Quilter Financial Planning Limited, the immediate parent company and the broader Quilter group.

At this time, COVID-19 has been recognised by the World Health Organisation as a global pandemic, therefore this will impact global supply chains, global market growth and employee availability over the next few years. The Company will be adversely impacted by falls in equity market levels, adverse investor sentiment affecting revenue and increased operational risks depending on the extent of employment availability. The length and severity of the impact from COVID-19 remains a clear risk, although the Company would not expect this to materially change the underlying long-term prospects and going concern basis of the business. Whilst there will be a detrimental impact on cash flow, capital support will be provided by the broader Quilter group given that the Company is a key component for Quilter plc to achieve its strategy.

STRATEGIC REPORT (continued)

Going Concern

In evaluating going concern the directors have given consideration to the matters outlined above, along with recognising the strategic importance of the Company to Quilter plc. Furthermore, the Company's immediate parent has committed, with written confirmation to provide the required level of continued capital support for at least 18 months from the date of this report. Accordingly, these financial statements have been prepared on the basis of the Company being a going concern.

PRINCIPAL RISKS AND UNCERTAINTIES

The key business risks and uncertainties relate to investment market performance, client persistency, expense levels and risks within operational activities associated with systems, processes, people and external influences. The Company does not seek market risk (trading securities with its own funds), and has limited risk appetite for credit risk via loans to Authorised Representatives and company cash held with counterparties.

The risk management objectives and policies of the Company are disclosed in note 3.

Market uncertainty - The departure of the UK from the EU has created a level of uncertainty in the UK financial services sector and investment markets. This is expected to have a bearing on consumer sentiment and confidence in 2020 as the full impact is more clearly understood. The Company is well positioned to adapt to market changes and continues to support customers and advisers with a robust advice proposition.

Development and implementation of IT systems - The Company continues to implement a programme of IT releases which in 2019 focused on enhancing Xplan, its core point of sale software alongside upgrading the policy capture and payments engine Officeweb to Commpay. It has continued to strengthen its supplier management arrangements. In 2020, the Group will continue to focus on updating and enhancing its IT capabilities. Such IT developments carry inherent execution risk. The Company is managing the execution risk arising on IT implementation through its Change Management Team dedicated to the implementation of projects within the business.

Conduct risk management - The delivery of demonstrably suitable customer outcomes continues to be a central focus for the advice businesses. The Company is aware of the customer harm, regulatory and cost implications arising from the provision of unsuitable advice and/or ongoing servicing. It continues to provide adviser supervision and advice assessments through its compliance operations, monitoring arrangements and executive governance arrangements, with oversight of its systems and controls at the core of the company's control environment.

Customer complaints and redress experience - The controlled distribution model operated by the business benefits from expertise in defining and reviewing the restricted matrices and panels used by the business and strong governance over adherence to the defined advice standards, including file checking. This strategy combined with the operational approach to provide its customers with the right outcomes through process and Root Cause Analysis seeks to mitigate the risk of repeat instances or scenarios requiring client redress.

Financial instruments - The Company's main exposure to risk arising from financial instruments is its exposure to credit risk arising on cash or short-term deposits and trade and other receivables. Cash and short-term deposits are placed with high credit-rated banks which significantly reduces credit risk, where the operational limit is breached a daily diversification process is triggered, placing cash in accounts with significant operational limit headroom. Trade and other receivables include adviser loan funding. All loans are subject to due diligence and sign-off by senior management and the tracking of all loan funding is managed through a monthly Debt Committee.

STRATEGIC REPORT (continued)

SECTION 172 (1) STATEMENT

Quilter Financial Services Limited (formerly Intrinsic Financial Planning Limited) is a wholly owned indirect subsidiary of Quilter plc and therefore complies with the policies and practices that are set by the Quilter plc Board and are described in the Quilter plc Annual Report. The following statement should therefore be read in conjunction with the Quilter plc Annual Report.

The Quilter Group has taken steps to embed a deeper understanding of the responsibilities ascribed to directors under section 172 (1) of the Companies Act 2006 at a Quilter plc level and across its management committees and subsidiaries. Presentations have been made by the Quilter Corporate Secretariat to the business to explain the importance of the considerations referred to in section 172 (1) as part of good decision making, to ensure that proposals coming to the Board contain appropriate information on the potential impact of business decisions on all of Quilter Financial Services' stakeholders and other relevant matters. Examples of best practice have been provided and rolled out to the business, with further explanation and guidance on directors' duties to ensure that section 172 (1) considerations remain at the heart of the Group's decision making at all levels.

In overseeing the Quilter Financial Services business during the year, the Board of the Company has paid due regard to its duty to promote the success of the Company for the benefit of Quilter plc, its ultimate sole shareholder, in the long term, by supporting the delivery of the Group's strategic priorities.

The Board of the Company has previously approved a delegation of authority to Quilter Financial Planning Limited, the Company's immediate parent company, to determine the strategic direction of the business of the Company, undertake day-to-day business decisions and oversee the operational, financial and risk management of the Company's business. Under this delegation of authority, the Board of Quilter Financial Planning Limited has overseen the actions being taken to develop the Company's business, ensure that the advice process is appropriately controlled, manage conflicts of interest and improve the investment proposition available to the Company's advisers, all of which supports the successful delivery of good customer outcomes and fosters strong business relationships with our advisers and customers.

The Board of Quilter Financial Planning Limited has also overseen employee related matters and has regularly considered the impact of the business' plans and other strategic initiatives on the business' people.

As a UK based financial services firm, the implications and economic impact of several scenarios of the UK leaving the European Union ("EU") in relation to financial services will influence the degree to which these risks act upon the Group, particularly with regards to strategy, market, legal and regulatory, and third party risks.

By order of the Board

Stephen Gazard
Director
23 July 2020

DIRECTORS' REPORT

The directors present their report and financial statements for the year ended 31 December 2019.

PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS

The review of the business, including future outlook and principal risks and uncertainties are disclosed within the strategic report.

CHANGE OF NAME

The Company changed its name on 27 June 2019 from Intrinsic Financial Planning Limited to Quilter Financial Services Limited.

DIRECTORS

The directors of the Company who held office during the period and up to the date of signing these financial statements were:

D W J Sharkey	(resigned 3 July 2020)
A B Thompson	(resigned 30 June 2020)
S C Gazard	(appointed 3 July 2020)
M Dean	(appointed 3 July 2020)

OMW CoSec Services Limited, the Company Secretary, changed its name to Quilter CoSec Services Limited on 3 April 2019.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £450,000 (2018: profit after tax £4,793,000).

The directors do not recommend the payment of a dividend (2018: £nil).

MANAGED CAPITAL

The Company's objectives in managing its capital are to ensure that there are adequate resources to meet the Company's liabilities as they fall due, to meet external capital requirements set by the Financial Conduct Authority, and to allocate capital efficiently to support growth and repatriate excess capital where appropriate. The Company manages its capital by measuring its resources and cash available on a regular basis, and through regular monitoring of excess regulatory capital. The Company's capital position and the movement in this from the prior year are disclosed within the statement of changes in equity. The Company met all external regulatory capital requirements during the year.

FINANCIAL INSTRUMENTS

The financial risk management objectives and policies of the Company are disclosed in note 3.

BUSINESS RELATIONSHIPS STATEMENT

The Company forms part of the Quilter Group, with Quilter plc providing strategic and governance oversight to each of its subsidiaries. During the course of their decision making, the Boards of the Company, Quilter Financial Planning Limited and Quilter plc, have considered to an appropriate extent their duties to stakeholders, including the need to foster business relationships.

An explanation of how the directors have had regard to the need to foster the Company's business relationships with suppliers, customers, advisers and other stakeholders has been set out in the Section 172 (1) Statement above and in the Quilter plc annual report, which does not form part of this report.

QUALIFYING THIRD-PARTY INDEMNITIES

Qualifying third-party indemnities were in force (as defined by section 234 of the Companies Act 2006) during the course of the financial year ended 31 December 2019 for the benefit of the then directors, and at the date of this report, are in force for the benefit of the directors in relation to certain losses and liabilities which may occur (or have occurred) in connection with their duties/powers or office.

EMPLOYEES

The Company has no employees. Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited) employs all staff and the related disclosures are shown in those financial statements.

POLITICAL DONATIONS

No political donations were made during the year (2018: £nil).

DISCLOSURE OF INFORMATION TO AUDITOR

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the directors are each aware, there is no relevant audit information of which the Company's auditor is unaware; and
- each director has taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given in accordance with the provisions of the Companies Act 2006.

AUDITOR

KPMG LLP has held office in accordance with Section 487 of the Companies Act 2006 for the 2019 financial year. Following a rigorous tender process conducted by Quilter plc, PricewaterhouseCoopers LLP will assume the role of independent auditors for the Group, of which the Company is a member, for the year ending 31 December 2020. Formal appointment as auditors to the Company will be completed after the approval of these financial statements.

By order of the Board

Stephen Gazard
Director
23 July 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE STRATEGIC REPORT, DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union (IFRSs as adopted by the EU) and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with IFRSs as adopted by the EU;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF QUILTER FINANCIAL SERVICES LIMITED
(FORMERLY INTRINSIC FINANCIAL PLANNING LIMITED)**

Opinion

We have audited the financial statements of Quilter Financial Services Limited ("the Company") for the year ended 31 December 2019 which comprise the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of financial position, statement of cash flows, and related notes, including the accounting policies in note 2.

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the Company will continue in operation.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon. Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF QUILTER FINANCIAL SERVICES LIMITED
(FORMERLY INTRINSIC FINANCIAL PLANNING LIMITED) (continued)**

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 8, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Peter Lomax (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
66 Queen Square
Bristol
BS1 4BE

24 July 2020

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 31 December 2019

	Note	2019 £'000	2018 £'000
REVENUE			
Revenue from rendering of services	4	184,931	173,153
Cost of sales		<u>(150,146)</u>	<u>(140,867)</u>
GROSS PROFIT		34,785	32,286
Administrative expenses	5	<u>(34,220)</u>	<u>(26,355)</u>
OPERATING PROFIT		565	5,931
PROFIT BEFORE TAXATION		<u>565</u>	<u>5,931</u>
Taxation	7	<u>(115)</u>	<u>(1,138)</u>
PROFIT FOR THE YEAR		<u>450</u>	<u>4,793</u>
TOTAL COMPREHENSIVE INCOME		<u>450</u>	<u>4,793</u>

All the above amounts in the current and prior year derive from continuing activities.

The result for the year is attributable to the equity holder of the Company.

The notes on pages 15 to 31 are an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2019

	Share capital £'000	Retained earnings £'000	Total equity £'000
Balance at 31 December 2017	17,000	(1,240)	15,760
IFRS 9 adjustment	-	(31)	(31)
Balance at 1 January 2018	17,000	(1,271)	15,729
Profit for the year	-	4,793	4,793
Balance at 31 December 2018	17,000	3,522	20,522
Profit for the year	-	450	450
Balance at 31 December 2019	<u>17,000</u>	<u>3,972</u>	<u>20,972</u>

The IFRS 9 adjustment has been recognised in equity as an adjustment to the 1 January 2018 retained losses, with future movements through the statement of profit or loss and other comprehensive income.

The Company did not recognise any other income or expense directly in equity (2018: £nil).

The notes on pages 15 to 31 are an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION

at 31 December 2019

	Note	2019 £'000	2018 £'000
NON-CURRENT ASSETS			
Loans	8	<u>814</u>	<u>779</u>
CURRENT ASSETS			
Loans	8	407	462
Trade and other receivables	9	30,340	30,416
Contract assets accrued income	10	3,362	2,576
Cash and cash equivalents	11	<u>73</u>	<u>608</u>
		<u>34,182</u>	<u>34,062</u>
TOTAL ASSETS		<u>34,996</u>	<u>34,841</u>
CURRENT LIABILITIES			
Current tax liabilities		185	991
Provisions	12	6,156	7,504
Trade and other payables	13	7,571	5,742
Contract liabilities - Deferred fee income	14	<u>112</u>	<u>82</u>
TOTAL LIABILITIES		<u>14,024</u>	<u>14,319</u>
NET ASSETS		<u>20,972</u>	<u>20,522</u>
CAPITAL AND RESERVES			
Share capital	18	17,000	17,000
Retained earnings		<u>3,972</u>	<u>3,522</u>
TOTAL EQUITY		<u>20,972</u>	<u>20,522</u>

The notes on pages 15 to 31 are an integral part of these financial statements.

Approved at a meeting of the Board of directors on 23 July 2020 and signed on its behalf by:

Mitchell Dean
Director

Company registered number: 05506637

STATEMENT OF CASH FLOWS

for the year ended 31 December 2019

	2019 £'000	2018 £'000
Cash flow from operating activities		
Operating profit	565	5,931
Adjustment to reconcile operating profit before tax to net cash used in operating activities:		
Increase in trade and other receivables	(709)	(13,117)
Increase/(decrease) in trade and other payables	1,859	(2,083)
Decrease in corporation tax	(921)	-
Decrease in provisions	(1,349)	(3,224)
Decrease in loans	20	335
Net cash flow used in operating activities	<u>(535)</u>	<u>(12,158)</u>
Net decrease in cash and cash equivalents	<u>(535)</u>	<u>(12,158)</u>
Cash and cash equivalents at beginning of the year	<u>608</u>	<u>12,766</u>
Cash and cash equivalents at end of the year	<u><u>73</u></u>	<u><u>608</u></u>

Statement of cashflows is prepared according to the indirect method.

The notes on pages 15 to 31 are an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

1 GENERAL INFORMATION

The Company is a limited company, incorporated in England and Wales. The address of its registered office is disclosed in the Company information section on page 1. The principal activities of the Company are disclosed in the strategic report.

2 SIGNIFICANT ACCOUNTING POLICIES

a) BASIS OF PREPARATION

The Company's financial statements have been prepared and approved by the directors on a going concern basis, in accordance with International Accounting Standards (IAS) and International Financial Reporting Standards as adopted by the European Union (Adopted IFRS) as they apply to the financial statements of the Company for the year ended 31 December 2019, and applied in accordance with the Companies Act 2006 legislation.

The accounting policies set out below, have, unless otherwise stated, been applied consistently to all periods presented on these financial statements.

After management's assessment, which included considering the liquidity of the Company's assets, projected regulatory capital positions, the impact of COVID 19 through impact scenario testing, modelling a significant downturn in markets and the Company's parent's commitment, with written confirmation to provide the required level of continued capital support for at least 18 months from the date of this report, the directors have considered its immediate parent's ability to provide the support and have a reasonable expectation that the Company has adequate resources to continue in operational existence, for the foreseeable future (being 12 months from the date of this report). Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

b) ADOPTION OF NEW IFRS ACCOUNTING STANDARDS

New standards, amendments to standards, and interpretations adopted by the Company

The Company has adopted IFRIC 23 Uncertainty over Income Tax Treatments during the year ended 31 December 2019. This interpretation sets out how to determine taxable profits/losses, tax bases, unused tax losses, unused tax credits and tax rates (collectively referred to as the "accounting tax position") where there is uncertainty over treatment. All tax provisions for the Company continue to be calculated consistent with IAS 12 Income taxes and provisions in respect of any uncertain tax positions have been calculated consistent with IFRIC 23. No adjustments to tax balances have resulted from the adoption of IFRIC 23.

Other standards

In addition to IFRIC 23, the following amendments to the accounting standards, issued by the International Accounting Standards Board (IASB) and endorsed by the EU, have been adopted by the Company from 1 January 2019 with no impact on the result, financial position or disclosures:

- Amendments to IFRS 9: Financial Instruments – Prepayment features with negative compensation
- Amendments to IAS 28: Investments in Associates – Long-term interests in associates and joint ventures
- Amendments to IAS 19: Employee Benefits – Plan amendments, curtailments or settlements
- Annual improvements to IFRSs 2015-2017 Cycle – Amendments to IFRS 3 Business combinations, IFRS 11 Joint arrangements, IAS 12 Income taxes and IAS 23 Borrowing costs
- IFRS 16: Leases

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

2 SIGNIFICANT ACCOUNTING POLICIES (continued)

b) ADOPTION OF NEW IFRS ACCOUNTING STANDARDS (continued)

Future standards, amendments to standards, and interpretations not early adopted in the 2019 annual financial statements

Certain new standards, interpretations and amendments to existing standards have been published by the IASB that are mandatory for the Company's annual accounting period beginning after 1 January 2020. The Company has not early adopted these standards, amendments and interpretations.

c) SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the reporting date and the amounts reported for revenues and expenses during the year. The key estimates that have the most significant impact on the financial statements relate to provisions and revenue from customers which are detailed in note 12. However, the nature of estimation means that actual outcomes could differ from those estimates.

d) IFRS 9 FINANCIAL INSTRUMENTS

Financial instruments

Financial instruments cover a wide range of financial assets, including financial investments, trade receivables and cash and cash equivalents and financial liabilities, trade payables, and borrowings.

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes party to the contractual provisions of the instrument. The Company derecognises a financial asset when the contractual rights to receive cash flows have expired or been forfeited by the Company. A financial liability is derecognised when, and only when the liability is extinguished.

Business model assessment

The Company assesses the objective of a business model in which an asset is held at a portfolio level because this best represents the way the business is managed, and information is reported to management. The assessment considers the stated portfolio policies and objectives. The Company determines its strategy in holding the financial asset, particularly considering whether the Company earns contractual interest revenue, for example to match the duration of financial assets to the duration of liabilities that are funding those assets or to realise cash flows through the sale of the assets. The frequency, volume and timing of sales in prior periods may be reviewed, along with the reasons for such sales and expectations about future sales activity. These factors enable management to determine which financial assets should be measured at fair value through the profit and loss (FVTPL).

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Company changes its business model for managing financial assets. Reclassifications are expected to occur infrequently.

Classification and measurement of financial assets and financial liabilities

Initial measurement

A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Subsequent measurement

The classification of financial assets depends on (i) the purpose for which they were acquired, (ii) the business model in which a financial asset is managed, and (iii) its contractual cash flow characteristics. This classification determines

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

2 SIGNIFICANT ACCOUNTING POLICIES (continued)

d) IFRS 9 FINANCIAL INSTRUMENTS (continued)

the subsequent measurement basis. The following accounting policies apply to the subsequent measurement of financial assets.

Measurement basis	Accounting policies
Financial assets at FVTPL	These financial assets are subsequently measured at fair value. Net gains and losses, including interest and dividend income, are recognised in profit or loss.
Amortised cost	These financial assets are subsequently measured at amortised cost using the effective interest rate method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on de-recognition is recognised in profit or loss.

Amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest ('SPPI') on the principal amount outstanding on specified dates.

For the purposes of this assessment, principal is defined as the fair value of the financial asset on initial recognition. Interest is defined as consideration of the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

Financial assets at FVTPL

All other financial assets that are not measured at amortised cost are classified as measured at FVTPL. In addition, on initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost, at FVTPL, if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Loans and advances

Loans with fixed maturities are recognised when cash is advanced to borrowers or policyholders. Loans and advances are carried at amortised cost using the effective interest rate method. These assets are subject to the impairment requirements outlined below.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits that are readily convertible to a known amount of cash. All other cash and cash equivalents are classified as amortised cost which means they are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method and are subject to the impairment requirements outlined below.

Financial liabilities and equity

Management also determines the classification of financial liabilities at initial recognition. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. Financial liabilities are measured at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

2 SIGNIFICANT ACCOUNTING POLICIES (continued)

d) IFRS 9 FINANCIAL INSTRUMENTS (continued)

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Trade payables and receivables

Trade payables and receivables are classified at amortised cost. Due to the short term nature of trade payables and receivables, their carrying amount is considered to be the same as their fair value.

Impairment of financial assets

The expected loss accounting model for credit loss applies to financial assets measured at amortised cost, contract assets, but not to investments in equity instruments. Financial assets at amortised cost include trade receivables, cash and cash equivalents and corporate debt securities.

Credit loss allowances are measured on each reporting date according to a three stage ECL impairment model.

Performing financial assets

Stage 1

From initial recognition of a financial asset to the date on which an asset has experienced a significant increase in credit risk relative to its initial recognition, a stage 1 loss allowance is recognised equal to the credit losses expected to result from its default occurring over the earlier of the next 12 months or its maturity date ('12-month ECL').

Stage 2

Following a significant increase in credit risk relative to the initial recognition of the financial asset, a stage 2 loss allowance is recognised equal to the credit losses expected from all possible default events over the remaining lifetime of the asset ('Lifetime ECL').

The assessment of whether there has been a significant increase in credit risk requires considerable judgment, based on the lifetime probability of default ('PD'). Stage 1 and 2 allowances are held against performing loans; the main difference between stage 1 and stage 2 allowances is the time horizon. Stage 1 allowances are estimated using the PD with a maximum period of 12 months, while stage 2 allowances are estimated using the PD over the remaining lifetime of the asset.

Impaired financial assets

Stage 3

When a financial asset is considered to be credit-impaired, the allowance for credit losses ('ACL') continues to represent lifetime expected credit losses, however, interest income is calculated based on the amortised cost of the asset, net of the loss allowance, rather than its gross carrying amount.

Application of the new impairment model

The Company applies IFRS 9's new ECL model to two main types of financial assets that are measured at amortised cost:

- Trade receivables to which the simplified approach prescribed by IFRS 9 is applied. This approach requires the recognition of a Lifetime ECL allowance on day one and thereafter.
- Loans at amortised cost, to which the general three stage model (described above) is applied, whereby a 12 month ECL is recognised initially and the balance is monitored for significant increases in credit risk which triggers the recognition of a Lifetime ECL allowance.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

2 SIGNIFICANT ACCOUNTING POLICIES (continued)

d) IFRS 9 FINANCIAL INSTRUMENTS (continued)

ECLs are a probability-weighted estimate of credit losses. ECLs for financial assets that are not credit-impaired at the reporting date are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due in accordance with the contract and the cash flows that the Company expects to receive). ECLs for financial assets that are credit-impaired at the reporting date are measured as the difference between the gross carrying amount and the present value of estimated future cash flows. ECLs are discounted at the effective interest rate of the financial asset. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

The measurement of ECLs considers information about past events and current conditions, as well as supportable information about future events and economic conditions. The Company has implemented its impairment methodology for estimating the ACL, taking into account forward-looking information in determining the appropriate level of allowance. In addition it has identified indicators and set up procedures for monitoring for significant increases in credit risk.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes events such as significant financial difficulty of the borrower or issuer, a breach of contract such as a default or past due event or the restructuring of a loan or advance by the Company on terms that the Company would not otherwise consider. The assumption that the credit risk for balances over 30 days significantly increases has been rebutted on the basis that some balances will go over 30 days in the normal course of the settlement cycle, and therefore, there is no increase in the credit risk.

Presentation of impairment

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Write-offs

Loans and debt securities are written off (either partially or in full) when there is no realistic prospect of the amount being recovered. This is generally the case when the Company concludes that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

e) IFRS 15 REVENUE FROM CONTRACTS WITH CUSTOMERS

In 2018 the Company adopted IFRS 15 as issued by the IASB in May 2014 using the cumulative effect method.

Under IFRS 15, revenue is recognised when a customer obtains control of goods or services. Determining the timing of the transfer of control, at a point in time or over time, requires judgement. IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. Provision for repayment of indemnity commission in the event that a policy may lapse is made in the financial statements.

The Company performed an assessment to determine the impact of this standard on the Company's statement of financial position and performance. It considered the analysis prescribed by the standard, taking into account the different types of contracts it has with its customers, the corresponding types of services provided to customers and when these service obligations are satisfied. In addition, the Company considered the types of fee income generated across all products from the contracts with its customers and when the fee income is recognised. The assessment concluded that new requirements would not result in the Company having to change the nature or timing of satisfaction of performance obligations and significant payment terms. Consequently, the cumulative impact of

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

2 SIGNIFICANT ACCOUNTING POLICIES (continued)

d) IFRS 9 FINANCIAL INSTRUMENTS (continued)

e) IFRS 15 REVENUE FROM CONTRACTS WITH CUSTOMERS (continued)

adoption was nil and as a result no adjustment to the Company's opening retained earnings as at 1 January 2018 has been recognised.

The introduction of IFRS 15 did not result in changes to the Company's significant accounting policies, except to update them for new terminology introduced by the new standard for "Contract assets accrued income" (previously known as accrued income from contracts with customers).

Rendering of services

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding VAT.

Revenue primarily represents commission receivable on financial products sold and fees on advice provided by financial advisers.

Income relating to new business paid through providers of financial products, either as commissions or provider facilitated fees, is recognised at the inception of financial policies sold, with an appropriate discount being applied for policies not completed. Pipeline recurring income arising from existing policies is recognised on receipt. Provision for repayment of indemnity commission in the event that a policy may lapse is made in the financial statements.

f) TAXES

Current income tax

The taxation charge is based on the taxable result for the year. The taxable result for the year is determined in accordance with the rules established by the taxation authorities for calculating the amount of corporation tax payable.

Deferred income tax

Deferred taxes are calculated according to the statement of financial position method, based on temporary timing differences between reported and tax values of assets and liabilities. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax liabilities are not discounted.

Deferred tax assets are recognised for all temporary timing differences to the extent that it is probable that taxable profit will be available against which the deductible temporary timing difference can be utilised.

Deferred tax is charged or credited in the statement of profit or loss and other comprehensive income, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt within equity.

g) PROVISIONS

A provision is recognised when the Company has a legal or constructive obligation as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. If the effect is material, expected future cash flows are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the entity. If a reliable estimate cannot be made, such items are disclosed as contingent liabilities. Provisions are detailed in note 12.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

3 RISK MANAGEMENT FRAMEWORK

Enterprise-wide risk management

The Board of Quilter has developed an Enterprise-wide Risk Management ("ERM") approach that applies to all companies within the Quilter Group, including the Company. Quilter's risk management objective is to operate a robust ERM framework within every part of the Group through embedding a risk and governance framework that supports an efficient and effective operating environment. The ERM framework encompasses a number of elements, including:

- The corporate governance arrangements which set out the way that the organisation is structured and managed;
- The end-to-end processes involved in the identification, assessment, measurement, monitoring and management of risk, including assignment of risk owners and risk reporting;
- The culture and behaviour that is exhibited and the associated reward mechanisms.

The ERM framework aims to align strategy, capital, processes, people, technology and knowledge in order to evaluate and manage business opportunities, uncertainties and threats in a structured, disciplined manner. In this way Quilter seeks to ensure that risk and capital implications are considered when making strategic and operational decisions, and to ensure that the risk profile is understood and managed within the agreed risk appetite.

Risk Appetite

The Risk Appetite Framework (RAF) is defined as the policies, processes, skills and systems that set out the way that Quilter staff across all businesses and control functions should talk about, think about, and manage risk in relation to Quilter's risk appetite. The RAF builds upon the existing business planning, capital and risk management processes and has three distinctive components:

- **Strategy and Business Planning Process:** Quantitative and qualitative strategic risk appetite principles linked to risk limits.
- **The Stress and Scenario Framework:** Quantitative risk appetite statements linked to the businesses strategic objectives, and contractual and regulatory requirements.
- **The Risk Policy Framework:** Quantitative and qualitative risk appetite statements for individual risks embedded into the policy framework. These set out the approach taken to mitigate and manage risks, informed by the policy appetite statements and control standards.

The qualitative and quantitative risk appetite statements are undergoing further development as part of the enhancement to the ERM framework.

Risk Culture

Risk culture is defined as the system of values and behaviours embedded in the Company that shapes risk decisions. The Company's risk culture is defined by the following principles:

- Responsibility and accountability for risk management is clearly assigned throughout the organisation with the aim of fostering an open and transparent organisational culture that encourages the right behaviours.
- Creating a climate for our employees to voice genuine concerns about, and risks within, the business.
- A risk-aware culture is seen as an enabler for management to be empowered to take risks in a manner that is transparent and in line with the business and risk strategy.
- Good risk management practices are encouraged, such that our employees understand how to make educated risk related decisions in their day-to-day roles.
- Training and awareness programmes are in place to ensure that a risk-aware culture is fostered and that employees understand the importance of good risk management.
- Performance management encourages and incentivises good risk management practices.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

3 RISK MANAGEMENT FRAMEWORK (continued)

a) Credit risk

Credit risk is the risk that the Company is exposed to a loss if another party fails to meet its financial obligations, including failing to meet them in a timely manner. The Group has established a credit risk policy which sets out restrictions on the permitted financial transactions with counterparties to control and monitor the level of credit risk to which the Company is exposed.

The Company is exposed to limited credit risk. The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit rating agencies.

The Company's maximum exposure to credit risk does not differ from the carrying value disclosed in the relevant notes to the financial statements.

Credit risk primarily arises from cash held at bank and other receivables, including loans which can fall due for repayment in more than one year. The principal amounts receivable on these balances are materially the same as fair value and as such credit risk has not had a significant impact on the valuation of these balances.

b) Market risk

Market risk is defined as the risk that a change in the value of or income from any asset is not matched by an equal change in the value of the related liability. Market risk arises from fluctuations in variables such as interest rates and foreign exchange rates. The Company is subject to market risk in the following areas:

Interest rate risk

The effective interest rate applicable to interest bearing financial instruments is at a floating rate based on daily bank deposit rates.

Currency risk

The Company is not exposed to currency risk, as all company assets are held in GBP.

Liquidity risk

Liquidity risk is the risk that a company, although solvent, does not have available sufficient financial resources to enable it to meet its financial obligations as they fall due, or can secure them only at excessive cost.

The Company is exposed to minimal liquidity risk as all its investments and bank accounts are available either on demand or next day settlement, and sufficient to meet day-to-day outgoings. There are no external borrowings.

Political risk

The withdrawal of the UK from the EU on 31 January 2020 continues to generate a level of uncertainty in the UK financial services sector. The effect of this uncertainty is the extent to which this translates into an impact upon advice income. The Company actively supports advisers in their communication with customers in order to mitigate the adverse impact of this uncertainty.

The Company's strategy is focused on customers domiciled in the UK and so there is limited direct impact on the Company from the UK's withdrawal from the European Union. The Company is part of a pan-Quilter project to manage the impacts on the business of this withdrawal. The Company is however exposed to secondary risks potentially associated with this, such as reducing investor confidence and adverse market reaction, as a result of the significant downturn in the markets due to the COVID-19. As part of its capital adequacy planning the Company performs adverse scenario assessments to ensure it remains adequately capitalised to cover such scenarios. The Company will continue to benefit from ongoing capital support from Quilter Financial Planning Limited, the immediate parent company and the broader Quilter group.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

3 RISK MANAGEMENT FRAMEWORK (continued)

Risk and capital management

The Quilter Group's capital management policy sets out the key considerations and restrictions with regard to the amount of capital that is retained by each entity within the Group.

In the event of the Company incurring losses resulting in erosion of its capital base it is supported financially by its immediate parent company Quilter Financial Planning Limited.

c) Operational risk

Operational risk is defined as the risk of adverse business outcomes resulting from inadequate or failed internal processes, personnel and systems, or from external events (other than financial or business environment risks). Operational risk is an unavoidable consequence of being in business as it can never be fully eliminated. However, it can be effectively managed to ensure exposures and associated risk events are kept to a minimum.

The constituent parts of the Operational Risk Framework are:

Risk & Control Self-Assessment

Identify, assess, manage, monitor and report risk exposures arising from people, processes, systems and external events.

Significant Business Change

Comprehensively assess risk arising from new products, significant variations to existing products, new areas to undertake business, regulatory change programmes or other material or transformational programmes.

Scenario Analysis

Assess the possible impact of extreme but plausible operational risk events.

Issues Management

Ensure that all risk issues raised against the business are captured, classified and managed consistently.

Events Management

Ensure that internal events are identified, assessed, analysed for root causes, managed, monitored and reported.

COVID-19

In early 2020, COVID-19 was recognised by the World Health Organisation as a global pandemic. This will have the impact of increasing existing risks as well as creating new ones through disruption to global supply chains and employee availability along with the negative impact on global market growth. The Company is addressing these risks through the application of the Enterprise-wide Risk Management framework outlined above.

As part of its capital adequacy planning the Company performs adverse scenario assessments to ensure it remains adequately capitalised to cover such scenarios. In support of this and as outlined in the Strategic Report the Company will continue to benefit from ongoing capital support from its immediate parent company Quilter Financial Planning Limited and the broader Quilter group.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

4 REVENUE FROM RENDERING OF SERVICES

Revenue primarily represents income receivable on financial products sold and advice provided by restricted financial advisers and is derived from continuing operations in the United Kingdom.

5 OPERATING COSTS

Administrative expenses include:

	2019 £'000	2018 £'000
Auditor's remuneration: audit of these financial statements paid to KPMG LLP	<u>40</u>	<u>37</u>

Administrative expenses include £32,601,000 (2018: £24,858,000) relating to recharges to the Company by Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited). Marketing expenses recharged at cost plus 5% by Think Synergy Limited of £nil (2018: £714,000) are also included. These recharges include director and senior manager remuneration of £122,000 (2018: £nil).

6 REMUNERATION OF KEY MANAGEMENT PERSONNEL

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the entity and as such, only directors are considered to meet this definition.

The directors have minimal input in the day to day administration of the Company, remuneration being recharged in line with the cost allocation model of Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited). For those directors remunerated by Quilter Financial Planning Limited their emoluments are disclosed in those financial statements.

7 TAXATION

	2019 £'000	2018 £'000
Current year corporation tax credit	<u>115</u>	<u>1,138</u>

The total tax charge for the year can be reconciled to the accounting profit as

Profit before tax	565	5,931
Tax on profit at the applicable tax rate 19% (2018: 19%)	107	1,127
Effect of:		
Expenses not deductible for tax purposes	12	11
Adjustment to prior years	<u>(4)</u>	<u>-</u>
	<u>115</u>	<u>1,138</u>

The main rate of corporation tax reduced from 20% to 19% with effect 1 April 2017.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

8 LOANS RECEIVABLE

	2019 £'000	2018 £'000
Loans	<u>1,221</u>	<u>1,241</u>
To be recovered within 12 months	407	462
To be recovered after 12 months	<u>814</u>	<u>779</u>
	<u>1,221</u>	<u>1,241</u>

Included within this balance are loans to advisers of £1,100,000 (2018: £1,126,000) made on commercial terms and calculated after the IFRS 9 imputed provision.

The carrying value of these assets approximates to fair value.

	2019 £'000	2018 £'000
IFRS 9 imputed provision utilisation		
Balance b/fwd	27	31
Charged to statement of profit or loss and other comprehensive income	<u>1</u>	<u>(4)</u>
Balance c/fwd	<u>28</u>	<u>27</u>

9 TRADE AND OTHER RECEIVABLES

	2019 £'000	2018 £'000
Trade receivables	678	806
Amounts due from fellow group undertakings	-	521
Amounts due from parent undertaking	25,322	23,719
Other receivables	<u>4,340</u>	<u>5,370</u>
	<u>30,340</u>	<u>30,416</u>

For terms and conditions relating to related party transactions, refer to note 19. Trade receivables and other receivables are non interest bearing.

There were no trade receivables that were past due (2018: £nil).

	2019 £'000	2018 £'000
Bad debt provision utilisation		
Balance b/fwd	543	2,009
Charged to statement of profit or loss and other comprehensive income	432	(13)
Utilised in the year	<u>(437)</u>	<u>(1,453)</u>
Balance c/fwd	<u>538</u>	<u>543</u>

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

10 CONTRACT ASSETS ACCRUED INCOME

	2019 £'000	2018 £'000
Contract assets accrued income opening balance	2,576	2,823
Contract assets accrued income cost/(impairment)	786	(247)
Total contract assets accrued income closing balance	<u>3,362</u>	<u>2,576</u>

11 CASH AND CASH EQUIVALENTS

	2019 £'000	2018 £'000
Cash and cash equivalents	<u>73</u>	<u>608</u>

Cash at bank earns interest at floating rates based on daily bank deposit rates. The carrying amount of these assets approximates to their fair value.

12 PROVISIONS

	Indemnity commission provision £'000	Provision for complaints £'000	Total £'000
At 1 January 2018	9,498	1,230	10,728
Movement in year	<u>(3,465)</u>	<u>241</u>	<u>(3,224)</u>
At 31 December 2018	6,033	1,471	7,504
Movement in year	<u>(89)</u>	<u>(1,259)</u>	<u>(1,348)</u>
At 31 December 2019	<u>5,944</u>	<u>212</u>	<u>6,156</u>

Indemnity commission provision

Provision is made for repayment of indemnity commission to the product provider in the event that a policy may lapse within the indemnity period. Given the nature of these policies it is uncertain what the number and monetary value will be of any such lapses.

An asset is held for the amount recoverable from advisers for any liability caused by the above within other receivables. As at 31 December 2019 this stood at £4,252,000 (2018: £4,315,000), making the net liability £1,692,000 (2018: £1,718,000).

If the underlying assumption that the future clawback pattern is assumed to reflect the historical actual clawback pattern is to change by +/- 10.5% of the movement of the year, this would have a proportional impact on the movement of the year of +£9,000 or -£9,000 (2018: +/- 5% +£173,000 or -£173,000) with a corresponding impact on the year on year movement of the amounts recoverable from advisers of +£7,000 or -£7,000 (2018: +/- 5% +£124,000 or -£124,000).

Provision for complaints

Provision is made for expected settlements on open complaints.

An asset is held for the amount recoverable from Professional Indemnity insurance caused by the above within other receivables. As at 31 December 2019 this stood at £87,000 (2018: £1,055,000), making the net liability £125,000 (2018: £416,000).

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

12 PROVISIONS (continued)

	2019 £'000	2018 £'000
Complaints Utilisation		
Balance b/fwd	1,471	1,230
Charged to statement of profit or loss and other comprehensive income	55	404
Utilised in the year	<u>(1,314)</u>	<u>(163)</u>
Balance c/fwd	<u>212</u>	<u>1,471</u>

Key accounting judgments

The above provisions are considered to be part of the key accounting judgements made by management within these financial statements.

13 TRADE AND OTHER PAYABLES

	2019 £'000	2018 £'000
Trade payables	7,571	5,028
Payable to fellow subsidiary undertakings	<u>-</u>	<u>714</u>
	<u>7,571</u>	<u>5,742</u>

Terms and conditions of the above financial liabilities:

- Trade and other payables are non interest bearing and are normally settled in 90 days.

14 CONTRACT LIABILITIES – DEFERRED FEE INCOME

	2019 £'000	2018 £'000
Contract liabilities - Deferred fee income opening	82	171
Movement in the year	<u>30</u>	<u>(89)</u>
Contract liabilities - Deferred fee income closing balance	<u>112</u>	<u>82</u>

15 CATEGORIES OF FINANCIAL INSTRUMENTS

The analysis of financial assets and liabilities into their categories as defined in IFRS 9 'Financial Instruments' is set out in the following tables. Assets and liabilities of a non financial nature, or financial assets and liabilities that are specifically excluded from the scope of IFRS 9, are reflected in the non financial assets and liabilities category.

For information about the methods and assumptions used in determining fair value please refer to note 2. The Company's exposure to various risks associated with financial instruments is discussed in note 16.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

15 CATEGORIES OF FINANCIAL INSTRUMENTS (continued)

At 31 December 2019

Measurement basis	Fair Value				£000s	
	Mandatorily at FVTPL	Designated at FVTPL	Amortised cost	Non-financial assets and liabilities	Total	
Assets						
Loans	-	-	1,221	-	-	1,221
Trade receivables and other assets	-	-	30,340	-	-	30,340
Other non-financial assets	-	-	3,362	-	-	3,362
Cash and cash equivalents	-	-	73	-	-	73
Total assets that include financial instruments	-	-	34,996	-	-	34,996
Total other non-financial assets	-	-	-	-	-	-
Total assets	-	-	34,996	-	-	34,996
Liabilities						
Provisions	-	-	-	6,156	-	6,156
Trade, other payables and other liabilities	-	-	7,868	-	-	7,868
Total liabilities that include financial instruments	-	-	7,868	6,156	-	14,024
Total other non-financial liabilities	-	-	-	-	-	-
Total liabilities	-	-	7,868	6,156	-	14,024

At 31 December 2018

Measurement basis	Fair Value				£000's	
	Mandatorily at FVTPL	Designated at FVTPL	Amortised cost	Non-financial assets and liabilities	Total	
Assets						
Loans	-	-	1,241	-	-	1,241
Trade receivables and other assets	-	-	30,416	-	-	30,416
Other non-financial assets	-	-	2,576	-	-	2,576
Cash and cash equivalents	-	-	608	-	-	608
Total assets that include financial instruments	-	-	34,841	-	-	34,841
Total other non-financial assets	-	-	-	-	-	-
Total assets	-	-	34,841	-	-	34,841
Liabilities						
Provisions	-	-	-	7,504	-	7,504
Trade, other payables and other liabilities	-	-	6,815	-	-	6,815
Total liabilities that include financial instruments	-	-	6,815	7,504	-	14,319
Total other non-financial liabilities	-	-	-	-	-	-
Total liabilities	-	-	6,815	7,504	-	14,319

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

16 MAXIMUM EXPOSURE TO CREDIT RISK

The tables below represents the Company's maximum exposure to credit risk. The Company does not have any significant exposure arising from items not recognised on the statement of financial position.

£000's										
Credit rating relating to financial assets that are neither past due nor impaired										
At 31 December 2019	AAA	AA	A	BBB	<BBB	Internal ly rated	Included through consolidation of funds	Carrying value including held for sale	Less: Amount classified held for sale	Carrying value
Financial investments	-	-	-	-	-	-	-	-	-	-
Short-term funds and securities	-	-	-	-	-	-	-	-	-	-
Other investments and securities	-	-	-	-	-	-	-	-	-	-
Assets subject to 12 month ECL model	-	-	-	-	-	-	-	-	-	-
Loans neither past due nor impaired	-	-	-	-	-	1,221	-	-	-	1,221
Cash and cash equivalents	-	-	73	-	-	-	-	-	-	73
Other receivables	-	-	-	-	-	33,702	-	-	-	33,702
	-	-	73	-	-	34,923	-	-	-	34,996
	-	-	73	-	-	34,923	-	-	-	34,996

£000's										
Credit rating relating to financial assets that are neither past due nor impaired										
At 31 December 2018	AAA	AA	A	BBB	<BBB	Internal ly rated	Included through consolidation of funds	Carrying value including held for sale	Less: Amount classified held for sale	Carrying value
Financial investments	-	-	-	-	-	-	-	-	-	-
Short-term funds and securities	-	-	-	-	-	-	-	-	-	-
Other investments and securities	-	-	-	-	-	-	-	-	-	-
Assets subject to 12 month ECL model	-	-	-	-	-	-	-	-	-	-
Loans neither past due nor impaired	-	-	-	-	-	1,241	-	-	-	1,241
Cash and cash equivalents	-	-	608	-	-	-	-	-	-	608
Other receivables	-	-	-	-	-	32,992	-	-	-	32,992
	-	-	608	-	-	34,233	-	-	-	34,841
	-	-	608	-	-	34,233	-	-	-	34,841

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

17 DEFERRED TAX ASSETS AND LIABILITIES

Recognised deferred tax assets and liabilities

The following are the deferred tax balances recognised by the Company and the movements thereon, during the current and prior reporting period:

	Tax losses carried forward £'000	Deferred tax asset not provided £'000	Total £'000
At 1 January 2018	63	(63)	-
Adjustment to prior year	(63)	63	-
At 31 December 2018	-	-	-
Movement in the year	-	-	-
At 31 December 2019	-	-	-

A deferred tax asset on losses carried forward and fixed assets is recognised to the extent that there are other temporary differences expected to reverse in the foreseeable future. The excess has not been recognised as there is sufficient uncertainty to utilise the asset. Trading losses are available to carry forward without expiry subject to the continuation of the trade.

18 CALLED UP SHARE CAPITAL

	2019 £'000	2018 £'000
17,000,001 (2018: 17,000,001) ordinary shares of £1 each	17,000	17,000

19 RELATED PARTY TRANSACTIONS

Period end balances and transactions with related parties

Administrative expenses were recharged to the Company at cost by Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited) of £32,601,000 (2018: £24,858,000). Marketing expenses of £nil (2018: £714,000) were recharged at cost plus 5% by Think Synergy Limited.

Outstanding balances are unsecured and interest free. The Company has not provided or benefitted from any guarantees for any related party receivables or payables. During the year ended 31 December 2019 the Company has not made any provision for doubtful debt relating to amounts owed by related parties (2018: £nil).

Year end balances for related party transactions are as follows:

	2019 £'000	2018 £'000
Quilter plc *	(185)	(991)
Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited)	25,322	23,719
Quilter Mortgage Planning Limited (formerly Intrinsic Mortgage Planning Limited)	-	521
Think Synergy Limited	-	(714)
	<u>25,137</u>	<u>22,535</u>

*Current tax payable in respect of tax losses surrendered to the Quilter Group.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2019

19 RELATED PARTY TRANSACTIONS (continued)

Details of transactions with key management personnel are provided in note 6 while intercompany transactions are in notes 7, 9 and 13.

20 COMMITMENTS AND CONTINGENT LIABILITIES

Following the termination of a Quilter Financial Services Limited adviser in 2019, an investigation revealed advice had been given to certain customers without the requisite regulatory permissions or had been conducted in breach of the Company's advice framework.

A broad risk-based review was undertaken in order to assess whether any potential customer harm had resulted from the adviser's actions. This review identified 44 cases with a total case value of £2m for which advice was conducted outside of the Company's advice framework and would require a more detailed suitability assessment. The Company is in the process of contacting customers to determine the client impact and if necessary make redress.

Based on the information currently available, it is not possible to reasonably estimate the potential redress payments with any degree of accuracy and quantify any redress that may be payable. Consequently, no provision has been made in these financial statements.

21 EVENTS AFTER THE REPORTING DATE

COVID-19

In early 2020, the existence of COVID-19 was confirmed which has since spread across a significant number of countries, leading to the disruption to businesses and economic activity which has been reflected in recent fluctuations in global stock markets. The Company considers the emergence and spread of COVID-19 to be a non-adjusting post balance sheet event. Given the inherent uncertainties, it is not practicable at this time to determine the impact of COVID-19 on the Company or to provide a quantitative estimate of this impact.

22 ULTIMATE PARENT COMPANY

The immediate parent company is Quilter Financial Planning Limited (formerly Intrinsic Financial Services Limited), a company registered in England and Wales.

The Company's financial statements are consolidated within the financial statements of Quilter plc, the ultimate parent company and controlling party, registered in England and Wales. The financial statements are available from:

The Company Secretary
Quilter plc
5th Floor, Millennium Bridge House
2 Lambeth Hill
London
EC4V 4AJ